



**ABBREVIATED ANNUAL REPORT
2015**

**International Institute for
Communication & Development**

Stichting International Institute for Communication & Development (I.I.C.D.)

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Registrations

The foundation is registered at the Chamber of Commerce under 4115993

The Registration number for identification purposes of the foundation is 806103541

The foundation is registered as a 'public benefit organisation' (Algemeen Nut Beogende instelling - ANBI) at the Dutch Tax Administration

Mission statement:

IICD's mission is to promote, support and implement advisory research , training activities and strengthening the capacity of organizations and individuals in the fields of development, use and application of ICT for socio-economic development and / or fighting poverty in low- and middle-income countries

Financial data, IICD's policy en reports on activities

As this annual report 2015 mainly constitutes an abbreviation of the annual accounts IICD 2015, the complete (and extended) report of activities, IICD's policy and financial data is made available on our website 'iicd.org'.

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1. EDITORIAL

Introduction

The International Institute for Communication and Development (IICD) is an independent non-profit foundation, established by the Dutch Ministry for Development Cooperation in 1996, specialised in using information and communication technologies (ICTs) as a tool for development. It assisted local partners in developing countries in Africa and Latin America to make effective use of the potentials of ICTs to improve development in education, health and economic development.

Its core funder was the Directorate-General for Development Cooperation (DGIS). Other funding arrangements were made with parties including World Bank, European Union, Microsoft, and Bill and Melinda Gates Foundation.

The annual accounts comprise the period 1 January 2015 up to and including 31 December 2015 and have been drawn up in euros.

IICD activities in 2015

In 2015 IICD supported country programmes and/or carried out consultancy assignments in Bolivia, Burkina Faso, Ethiopia, Ghana, Kenya, Malawi, Mali, Peru, Suriname, Tanzania, Uganda, Zambia and Zimbabwe. The largest program was Connect4Change (C4C), of which the program activities stopped in June 2015.

As part of the C4C Consortium, IICD implemented the ICT-enabled social innovation process and advised partner organisations on the sustainable use of ICT in sub-programs of Education, Health and Economic Development. Given the program closed end of June 2015, the focus of the program in 2015 was on sustainability and transfer of the ICT-enabled solutions to the partners with viable business cases and the winding down of the involvement of IICD.

Other activities included TizaaWorks, the development and piloting of an employability platform in Ghana in collaboration with Microsoft, a program funded by the World Bank to capitalise Zambian female farmers with ICT4D capacities in order to improve their livelihoods, a program in Ethiopia funded by G4AW facility to strengthen crucial information chains for Ethiopian smallholder farmers, a program targeting primary schools in Ethiopia with ICT4D capacity building for teachers funded by the Liberty Foundation. Furthermore the program: Climate Smart Initiative funded by the WorldBank in Ethiopia, where IICD, SNV and Care jointly worked to increase farmers resilience. In Mali, IICD and Orange Mali worked together to support farmers with market price services. In addition to these programs and projects, IICD served several clients with consultancy services, including ICCO, Cordaid, and the Royal Netherlands Embassy in Ghana.

In September 2015, the Board of Trustees of IICD made the decision to close IICD-offices and wind down the organisations global activities. Therefore the focus of the 2nd half of 2015 towards the end of the year was on transfer of activities to international and local development partners, logistics, human resources related activities for staff and international consultants and knowledge sharing activities, including structuring an international ICT4D network, informing the organisations audiences, and development and publishing of research and a heritage website iicd.org.

Financial Results

The budget for 2015 as stated in these annual accounts was originally based on the assumptions that IICD would be able to find sufficient funds and donors to ensure the continuity of the foundation. Early 2015, however the core funder of IICD had given notice that IICD would receive no funds after 2015. In 2015 IICD had to implement 2 separate reorganisations and cut downs on other costs. The budget for 2015 therefor is not comparable to the actuals of 2015.

Future of IICD

IICD is in liquidation. The activities in 2016 are focussed on dissolving the foundation. The Board of Trustees has instructed to divide the remaining funds of the foundation to initiatives that continue the the activities of IICD and pass on the IICD legacy.

Subsidy Agreement:

The subsidy agreement with the Ministry of Foreign Affairs under the Activity Number 22163 covered the period from January 1, 2011 through December 31, 2015.

Finance overview

The finance overview (on pages 5 to 9) is based on the full annual accounts IICD 2015 as formally determined by the Board of Trustees on February 25, 2016.

2.a BALANCE SHEET AS AT 31 DECEMBER 2015

(after profit appropriation)

ASSETS	31-12-2015	31-12-2014
	€	€
FIXED ASSETS		
Tangible fixed assets	-	23.821
Totals	-	23.821
CURRENT ASSETS		
Receivables & prepaid expenses	601.830	419.830
Cash & bank	1.950.731	1.523.832
Totals	2.552.561	1.943.662
 TOTAL ASSETS	2.552.561	1.967.483
 LIABILITIES		
RESERVES & FUNDS		
Continuity reserve	137.000	207.987
Earmarked reserve	1.070.874	958.015
	1.207.874	1.166.002
SHORT TERM LIABILITIES	1.344.687	801.481
 TOTAL LIABILITIES	2.552.561	1.967.483

2.b STATEMENT OF INCOME AND EXPENDITURE FOR 2015

	Actual 2015	Budget 2015	Actual 2014
	€	€	€
INCOME			
Own fundraising	326.104	908.176	696.433
Government grants	7.119.425	6.721.531	9.636.938
Financial income	15.236	20.000	22.514
TOTAL INCOME IICD	7.460.765	7.649.707	10.355.885
EXPENDITURE			
Objective			
Country Programmes	5.462.990	6.970.315	7.682.251
Thematic Network	1.481.785	788.700	1.209.003
Seed Funds	-	113.200	322.438
Corporate Services	231.510	371.000	268.729
	<u>7.176.285</u>	<u>8.243.215</u>	<u>9.482.422</u>
Fundraising			
Own fundraising	44.301	55.000	62.777
Government Grants	33.231	160.000	173.454
	<u>77.532</u>	<u>215.000</u>	<u>236.231</u>
Management & Administration	<u>165.076</u>	<u>120.000</u>	<u>126.006</u>
TOTAL EXPENDITURE IICD	7.418.893	8.578.215	9.844.659
SUM OF INCOME AND EXPENDITURE	41.872	(928.508)	511.226
APPROPRIATION OF SUM OF INCOME AND EXPENDITURE			
RESERVES AND FUNDS			
Continuity reserve	(70.987)	-	-
Earmarked reserve	112.859	(928.508)	511.226
TOTAL APPROPRIATION	41.872	(928.508)	511.226

2.c ACCOUNTING PRINCIPLES

General

The annual accounts are arranged according to "Guideline 650 Fundraising Institutions". The objective of this directive is to give a better insight into the costs of the organisation and expenditure of the resources in relation to the objective for which these funds were brought together. In addition, the revised guideline has a more transparent lay-out than the old version and has to be used uniformly by every fundraising institution. The financial statements have been prepared in accordance with the statutory provisions of Part 9, Book 2 of the Dutch Civil Code and the firm pronouncements in the Guidelines for Annual Reporting in the Netherlands as issued by the Dutch Accounting Standards Board. The accounting policies have been consistently applied to all the years presented.

In general, assets and liabilities are stated at the amounts at which they were acquired or incurred, or current value. If not specifically stated otherwise, they are recognised at the amounts at which they were acquired or incurred. The balance sheet and income statement include references to the notes.

Comparative figures

The accounting policies have been consistently applied to all the years presented. Only for comparative reasons (where applicable) the comparative figures have been changed. These changes have had no impact on the result and Equity as at 31 December 2014 or 1 January 2015.

ACCOUNTING POLICIES FOR THE BALANCE SHEET

Estimates

The preparation of financial statements in conformity with the relevant rules requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the accounting policies. If necessary for the purposes of providing the view required under Section 362, subsection 1, Book 2 of the Dutch Civil Code, the nature of these estimates and judgements, including the related assumptions, is disclosed in the notes to the financial statement item in question.

Tangible fixed assets

Tangible fixed assets are valued at purchase price minus depreciation, determined on estimations of their economic life span. Tangible fixed assets which are applied as part of the objective are depreciated in full. In the notes to the tangible fixed assets this is, as far as it is relevant, additionally clarified.

Equipment is depreciated over its estimated useful life as from the inception of its use. Future depreciation and amortisation is adjusted if there is a change in estimated future useful life.

Reserves and Funds

The equity of the foundation are in place in order for the organisation to achieve its objectives. The equity is divided into reserves and funds. Reserves are earmarked by IICDs Board of Trustees, whereas funds are earmarked by third parties, like private individuals and/or corporate sponsors. The reserves within IICD consist of a continuity reserve and an earmarked reserve. The reserves are at the free disposal of IICD.

Receivables

Receivables are recognised initially at fair value and subsequently measured at amortised cost. If payment of the receivable is postponed under an extended payment deadline, fair value is measured on the basis of the discounted value of the expected revenues. When a receivable is uncollectible, it is written off against the allowance account for receivables.

Cash and cash equivalents

Cash and cash equivalents include cash in hand, bank balances and deposits held at call with maturities of less than 12 months. Bank overdrafts are shown in current liabilities on the balance sheet. Cash and cash equivalents are stated at face value.

Employee benefits

Salaries, wages and social security contributions are taken to the terms of employment, where they are due to employees. IICD has applied the liability method for pension plans. The premiums payable for the financial year are charged to the result. Changes in the pension provision are also charged to the result. The amount in the pension provision is the best estimate of the unfunded obligations as at balance sheet date. As at year-end 2015 (and 2014) no pension receivables and no obligations in addition to payment of the annual contribution are due to the pensionprovider.

Other assets and liabilities

The other assets and liabilities are valued at par value. The valuation of accounts receivable is made by deduction of a provision because of irrecoverability based on the individual valuation of the accounts receivable. IICD assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. If any such evidence exists, the impairment loss is determined and recognised in the income statement. All liabilities are short term and therefore less than 12 months.

Foreign currencies

On the balance sheet amounts in foreign currencies have been converted to euros at the exchange rate prevailing on the balance sheet date. Currency differences arising from changes in exchange rates at the balance sheet date are dealt within the statement of operating income and expenses. The financial statement is presented in euro, which is the functional and presentation currency of IICD. Foreign currency transactions in the reporting period are translated into the functional currency using the exchange rates prevailing at the dates of the transactions.

Foreign currency transactions in the reporting period are translated into the functional currency using the exchange rates prevailing at the dates of the transactions.

Monetary assets and liabilities denominated in foreign currencies are translated into the functional currency at the rate of exchange prevailing at the balance sheet date. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates are recognised in the income statement.

Exchange differences arising upon the settlement or conversion of monetary items are recognised in the income statement in the period that they arise.

ACCOUNTING POLICIES FOR THE INCOME STATEMENT

Income

The income consists of the proceeds from own fundraising, contributions, donations, grants and other income which are ascribed to the financial year concerned. Donations are accounted for in the year in which these were granted. Losses are taken into account if they originate in the financial year in question and as soon as these are anticipated.

Amortisation and depreciation

Intangible assets are depreciated over their estimated useful lives as from the inception of their use. Future depreciation and amortisation is adjusted if there is a change in estimated future useful life.

Result

Profit or loss is determined as the difference between the realisable value of the goods delivered and services rendered, and the costs and other charges for the year. Revenues on transactions are recognised in the year in which they are realised.

Selling expenses and general and administrative expenses

Selling expenses and general and administrative expenses comprise costs chargeable to the year that are not directly attributable to the objectives of the entity.

2d. SPECIFICATION AND ON-CHARGE EXPENSES TO DESTINATION

Destination	Objectives		Income Fundraising		Management & Administration	Total 2015	Budget 2015	Total 2014	Budget 2016
	Country Programmes	Thematic Network	Seed funds	Corporate Services					
Expenses									
Direct costs									
Grants and contributions	540.947	724.195	-	66.049	-	1.331.191	2.259.515	1.717.236	-
Outsourced activities C4C	3.465.427	-	-	-	-	3.465.427	3.659.200	5.126.400	-
Publicity and communication	-	-	-	-	-	-	33.500	64.882	-
Support costs									
Personnel	1.130.922	593.491	-	128.464	111.794	2.024.867	2.104.000	2.379.205	86.633
Housing expenses	137.074	71.620	-	15.571	13.549	245.110	185.000	184.410	3.900
Office and general expenses	188.620	92.479	-	21.426	18.644	331.209	322.000	357.141	46.467
Depreciation charges	-	-	-	-	21.089	21.089	15.000	15.386	-
Total expenses	5.462.990	1.481.785	-	231.510	165.076	7.418.893	8.578.215	9.844.659	137.000

Objectives & Fundraising costs:

All expenses and hours directly related to Objectives & Fundraising are taken up in the above stated specification.

Management & Administration costs:

The on-charge of people and department which fall under management & administration are: Managing Director (20%), Human Resources (20%) and Central services (20%), in accordance with the time spent. This on-charge is in line with the guideline from VFI.

Total income	€	7.460.765				2015	2014
Income own fundraising	€	326.104	% costs Own Fundraising			13,6%	9,0%
Costs for Objectives	€	7.176.285	% costs Obtaining Grants			0,5%	1,8%
Costs for Fundraising	€	77.532	% costs Objectives (Income)			96,2%	91,6%
Costs Management & Administration	€	165.076	% costs Objectives (expenditure)			96,7%	96,3%
			% costs Management & Administration			2,2%	1,3%

Total number of FTE in 2015 = 23,6

Available for Objectives in 2015= 21,6 FTE

Available for own Fund raising in 2015= 0,4 FTE

Available for Grants in 2015= 0,3 FTE

Available for Management & Administration in 2015= 1,3 FTE

Stichting International Institute for Communication and Development
To: Board of Trustees

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INDEPENDENT AUDITOR'S REPORT

The accompanying summary financial statements pages 5 to 9, which comprise the summary balance sheet as at 31 December 2015, the summary statements of income and expenditure for the year then ended, related notes and the specification and on-charge expenses to destination, are derived from the audited financial statements of Stichting International Institute for Communication and Development for the year ended 31 December 2015. We expressed an unqualified audit opinion on those financial statements in our report dated February 26, 2016. Those financial statements, and the summary financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on those financial statements.

The summary financial statements do not contain all the disclosures required by the Guideline for annual reporting 650 'Charity organisations' of the Dutch Accounting Standard Board. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of Stichting International Institute for Communication and Development.

Management's responsibility

Management is responsible for the preparation of a summary of the audited financial statements on the bases described in note Accounting principles.

Auditor's responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Dutch law, including Dutch Standard on Auditing 810 'Engagements to report on summary financial statements'.

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of Stichting International Institute for Communication and Development for the year ended 31 December 2015, are consistent, in all material respects, with those financial statements, in accordance with the accounting principles as described in the notes.

Rotterdam, June 10, 2016
Borrie Accountants B.V.

The original was signed by drs. M.J. Verhoeve RA

3. CORPORATE GOVERNANCE AND STAFF

Board of Trustees

In 2015 IICD was governed by a six-member Board of Trustees:

<i>Chairperson</i>	Mr. K.P.M. de Beer, Board member since July 1, 2013 <i>Former Dutch Ambassador and former Director General at Dutch Ministry of Foreign Affairs</i>
<i>Secretary & Treasurer</i>	Mr. Ir. J. Jager, Board member since November 1, 2012 <i>Financial Manager at the Voedingscentrum</i>
<i>Members</i>	Mr. J.A. Kuijper, Board member since January 1, 2010 <i>Founding Partner at Open Industries</i> Mrs. Prof. Dr. M.E. de Bruijn, Board member from July 1, 2012 up to December 31, 2015 <i>Professor at the African Studies Centre and Leiden University</i> Mr. Prof. Dr. H.G. Sol, Board member since July 1, 2012 up to December 31, 2015 <i>Chaired professor of Business and ICT and Founding Dean, University of Groningen</i>
<i>Honorary member</i>	His Highness Prince Bernard van Oranje-Nassau, Van Vollenhoven <i>Founder Levi9 Global Sourcing</i>

In 2015 the compensation policy for the Board was amended. As of January 1, 2015 compensation for chair person was fixed at € 333 for each meeting and for other members at € 256. The total amount of compensation in 2015 for the Board-members was € 5.438.

Managing Director(s)

The Managing director of IICD is appointed by the Board of Trustees. In 2015 the Board appointed a new Managing Director as Caroline Figueres as acting Managing director gave notice of leaving the IICD organisation. During 2015 the Managing Director position was fulfilled by:

Mrs. S.L. van der Velden (as of March 1, 2015), her salary for that period was € 82,909 (including holiday allowances).

Mrs. Ir. C.M. Figuères (until March 31, 2015), her salary for that period was € 36,316 (including holiday allowances).

Staff members

At the end of 2015 there were 18 staff members (16,6 full time equivalent) of which 12 were female and 6 male. During 2015 there were 36 staff members (23,6 full time equivalent) of which 22 were female and 14 male.